

#	Industry Question re: Draft Sections C, L and M	DOE Response
1	Is there a maximum file size that FedConnent will allow for upload?	Per Unison FedConnect Support, the limit is 25MB per individual file or 100MB per submission (https://fcsupport.unisonglobal.com/support/solutions/articles/42000041785-file-size-limit-for-fedconnect-submissions). Please contact FedConnect directly to verify.
2	There is no "Experience" section in this draft RFP. There is also no mention in Section M. Please consider striking reference to the "experience" section from the instructions in L.11.e.3	RFP has been appropriately modified to provide clarification.
3	Is Attachment L-5 limited to two (2) pages or four (4)? The template is spaced out 3 pages with the direction of one additional page. Please confirm we have up to 4 pages?	RFP has been appropriately modified to provide clarification.
4	For Past Performance: Section L refereces 5 years and Section M references 3 years. Please clarify that the contracts must be completed within 3 years, not 5 based on M evaluation.	RFP has been modified to reflect 5 years.
5	It would be helpful to industry to see Sections B through K as part of the draft RFP for comment so that industry could see a complete RFP and contract. The Synopsis indicates any concerns (i.e., exceptions or deviations) over specific terms and/or conditions of the draft RFP should be raised during the draft comment period because any such exceptions/deviations to the formal RFP may render an offer unacceptable for award without discussions.	DOE does not anticipate releasing additional sections prior to the final RFP.
6	DRFP states "The Key Personnel designated must include" Recommend to please change to "The Key Personnel designated are limited to" 1) Project Manager 2) Director, Operations and Maintenance 3) Director, Engineering 4) Director, Environment, Safety and Health 5) Director, Finance/Chief Financial Officer	RFP has been appropriately modified to provide clarification.
7	As there is no requirement to price the full staff/workforce, recommend removing the requirement to provide "Detailed staffing plan" to allow focus on roles and responsibilities and assignments of the PWS.	DOE does not anticipate changing this requirement.
8	It is unclear as to what constitutes a major subcontractor as it is not clear how the "\$25M criteria is applied. If a company has multiple contracts with a value over \$25M but is only proposed to do \$500,000 per year on the contract, do they qualify as a "Major Subcontractor"? Likewise, if a company has no contracts with a value of over \$25M but is doing \$10M per year in our proposal, are they a major subcontractor? We recommend major subcontractors be defined as any team subcontractor with projected revenue on the SPR of greater than \$25M over the 5-year bae period of the contract.	Additional clarification has been provided in Section L.12(b).

9	Please confirm that DOE will accept and evaluate past performance information for work performed at facilities/sites that are owned and operated by the submitting entity, provided the work meets the Past Performance criteria outlined in the RFP and independent technical/customer references are provided.	RFP has been appropriately modified to provide clarification.
10	Does the Customer want Fringe Benefits reflected separately for each Key Person or one value based on the Total Direct Labor Cost for all 5 Key Personnel?	One value based on the Total Direct Labor Cost for all 5 Key Personnel. The form has been appropriately modified.
11	In L.7 (f)(3), the offeror is required to comply with organizational conflicts of interest requirements of Section K. Will LLC Members and Named Subcontractors also be required to comply with requirements of L.7 (f)(3) in an additional requirement to be added to L.7? If so, will M.2 (e) be expanded to include LLC Members and Named Subcontractors?	RFP has been appropriately modified to provide clarification.
12	Please provide a list of all software being used to manage work, finance, personnel, procurement, and other operational areas identified in Section C. What software systems are being used and what modules are active?	The software predominately used is SAP version R/3, however, this information is not required for preparation of proposal.
13	What is the font requirement for graphic captions and call out boxes?	RFP has been appropriately modified to provide clarification.
14	In the Key Personnel Oral Presentation Schedule table, there are 2 hours allotted for Interviews (one question per Key Person). Can you please clarify if the questions will be scenario-based relevant to each key person's role?	Questions will not be provided in advance of orals. Further details will be provided when orals are scheduled.
15	In the Key Personnel Oral Presentation Schedule table, there are 2 hours allotted for Interviews (one question per Key Person). Can you please provide more detail regarding that segment? For example, will all 5 Key People be given their questions at the onset of the 2 hours but will work independently? Or will the 2 hours be broken into 5 segments by Key Person?	Further details will be provided when orals are scheduled.
16	Can you please clarify approximately how long after proposal submittal DOE plans to conduct the Oral Presentations?	TBD, offerors will be given a minimum of 2 weeks notice as stated in L.10.
17	We recommend a 60-day proposal preparation period as there have been significant changes at the four sites over the last few years. (Modernization, 2022/23 drawdowns and refill, etc.)	Noted.
18	Comment: Section L, Attachment L-3, page 1 – The Letter of Commitment is Attachment is L-4 rather than the L-5 referenced.	RFP has been appropriately modified to provide clarification.

19	Question: Section L, Page 20 (L.11 DOE-L-2010 PROPOSAL PREPARATION INSTRUCTIONS), Evaluation Factor 3: Past Performance, (h) Past Performance Questionnaire. Can you please confirm that the PPQ only needs to be sent to the references listed in 9a – Technical Point of Contact and 9b – Contracting Point of Contact from the Past Performance Information Form (Attachment L-6)? This would mean total of two PPQs would be required for each past performance citation/project/Attachment L-6 form.	Confirmed.
20	Question: Section L, Attachment L-5, Attachment L-6, and Attachment L-7. Will these attachments for the past performance be provided in Word format or will we have the flexibility/ability to reformat them if needed? The formatting on Attachment L-5 in particular does not match the requirements for font size and type specified in L.6 (f), Section L Page 9 and the spacing may need to be adjusted in the response areas of the form.	Attachments will remain pdf. The Offeror may amend the format for Attachments, as long as the exact information, font and size (per DOE-L-2001), and page limitations are followed.
21	Question: Section L.10, Evaluation Factor 2, subsection (3) “Letter of Commitment” requires a two-year commitment for key persons. Are there consequences identified should any Key Person be removed, replaced, or diverted by the Contractor for reasons under the Contractor’s control? Are the consequences identified in another Section that has not been provided – maybe Section H?	Please refer to DOE-H-2070 Alt I.
22	Instructions state that ... “The following do not count toward the page limitations: table of contents, title pages, glossary, divider tabs, blank pages, and the cross-reference matrix? Please confirm that cover pages do not count against stated page limits.	Confirmed.
23	References to Attachments L-5, L-6, L-7, L-8, and L-9 with the instructions don’t appear to match the numbering of the actual Section L Attachments. Please advise.	RFP has been appropriately modified to provide clarification.
24	Instructions state that page margins for text pages and foldouts shall be a minimum of 1 inch at the top, bottom, and each side. However, the Attachment L-5 Past Performance Reference Information Form in the RFP is formatted with margins smaller than 1 inch. Please advise whether smaller margins can be used for the Past Performance Reference Information Form or if offerors should re-format the Form to meet the 1-inch margin requirements?	If submitting the exact form from the RFP, the formatting is acceptable as-is. However, the Offeror may amend the format for Attachments, as long as the exact information, font and size (per DOE-L-2001), and page limitations are followed.
25	Please confirm 4 pages are allowed for each project listed in the Past Performance Reference Information Forms – the 3 pages listed in the RFP and one additional sheet if necessary.	RFP has been appropriately modified to provide clarification.
26	To provide the government with adequate information to evaluate both performance and relevance of work similar in scope, size, and complexity to the PWS, will the government please consider allowing for a minimum of 5 pages for each respective past performance project?	RFP has been appropriately modified to provide clarification.
27	General Proposal Instructions state that ... “Text shall be 12 point or larger, singled-spaced, using Times New Roman font type. Please confirm that only newly added text to the Past Performance Information Form is subject to this font requirement and that the existing text within the DOE-provided Form can remain at its current font size and type (8 pt. Times New Roman)	If submitting the exact form from the RFP, the formatting is acceptable as-is. However, the Offeror may amend the format for Attachments, as long as the exact information, font and size (per DOE-L-2001), and page limitations are followed.

28	Please advise whether CPARS are acceptable in lieu of Past Performance Questionnaires for federal project examples?	DOE does not anticipate waiving the requirement for submitting Past Performance Questionnaires.
29	There is reference to Attachment L-2 in the RFP, but it isn't entirely clear whether this attachment is required to be included within this proposal section, and if so, whether or not it is page counted. Please advise.	RFP has been appropriately modified to provide clarification.
30	Paragraph e(3) states that ... "Contracts contained in the Past Performance Information Form shall be the same as those identified under the experience section of the proposal." Our understanding is that the Past Performance Information Form contains the experience section. Please advise what other "experience section" the solicitation is referring to?	RFP has been appropriately modified to provide clarification.
31	Paragraph e(1) states that ... "The offeror shall submit its past performance information on the Past Performance Information Questionnaire contained in attachment L-6 to Section L. One form shall be provided for each past performance reference (contract)." Please confirm that the reference to "Past Performance Information Questionnaire contained in attachment L-6" should actually be "Past Performance Reference Information Form in attachment L-5."	RFP has been appropriately modified to provide clarification.
32	Section L.11 states that ... "Evaluation Factor 3: Past Performance (The Past Performance section shall be limited to submission of the required attachments (L-5, L-6, L-7, L-8 and L-9.)" Paragraph f states that "The offeror shall identify problems encountered in performance of these contracts and corrective actions taken by the offeror to resolve those problems. In addition, the offeror may describe any recognized accomplishments the offeror has received on the identified contracts." Since there is no specific attachment to include information from Paragraph f, please advise where this information should go and if there are any required page limitations.	Additional information is provided in L.12(f).

33	<p>Paragraph 1 states that ... “The Offeror shall propose one individual for all required Key Personnel positions that it considers essential to the successful performance of the contract.” The language above implies that offerors are allowed to propose additional key positions beyond the five specified that they consider essential to successful contract performance. Please advise. Other organizations within the Department of Energy have included similar options, which we believe provides an avenue for offerors to create their own organization without being bound by just the requirements of the solicitation. An example of how this has been accomplished (Solicitation No. 89303321REM000092), “Offerors shall include the following information in the Volume II - Technical and Management Proposal, related to key personnel: (a) Key personnel. The Offeror shall propose key personnel for the two (2) required positions of Program Manager and Decontamination & Decommissioning Manager. Additionally, the Offeror may propose up to two (2) non-required key personnel which will be incorporated into the Contract through the clause at DOE-H-2070, Key Personnel. Only one (1) individual may be proposed for each key personnel position.”</p>	<p>Key personnel are limited to the 5 positions listed in Section L. The RFP has been appropriately modified to provide additional clarification.</p>
34	<p>Instructions state that ... “Each page shall, within the one inch top or bottom margins, set forth the solicitation number; name of the offeror; and, as applicable, the legend in accordance with paragraph (e)(2), Restriction on disclosure and use of data, of the provision at FAR 52.215-1, Instructions to Offerors - Competitive Acquisition. Please confirm that page numbers are also allowed within the margins.</p>	<p>Confirmed.</p>
35	<p>Instructions in paragraph b Management Approach state that ... “The offeror shall demonstrate the depth, quality, effectiveness, and completeness of the Offeror’s proposed approach to performing work described in the PWS.” Instruction in paragraph c Technical Approach state that ... “The Offeror shall fully describe its Technical Approach to perform the PWS including Inclusion of Improvements to Work Processes, Procedures and Technologies. These sections appear to both be asking for offerors’ approach to performing the PWS. Please advise.</p>	<p>RFP has been appropriately modified to provide clarification.</p>
36	<p>Instructions state that ... “The offeror shall only provide past performance information for contracts that are currently being performed for at least six (6) months prior to the proposal due date and/or for contracts that were completed within the last five (5) years from the date proposals are due. In Section M.5 of the Draft RFP it states that ... “DOE will evaluate past performance information for contracts that are currently being performed and/or for contracts that were completed within the last three years from the final solicitation issuance date.” Please confirm it’s 5 years.</p>	<p>RFP has been modified to reflect 5 years.</p>
37	<p>Instructions state that ... “Headers and footers, spreadsheets, charts, tables, diagrams or design drawings, and graphs must be 10 point or larger using Times New Roman font type. Please confirm that proposal graphics can use a 10-point or greater font size.</p>	<p>RFP has been appropriately modified to provide clarification.</p>

38	Is it acceptable to use Arial font for graphics?	RFP has been appropriately modified to provide clarification.
39	The information requested in this section for team partners and major subcontractors may be considered confidential. What is the process for submitting required proposal information that is considered confidential (e.g., financial statements and available lines of credit)?	Confidential information from partners/subcontractors may be submitted directly to the Contracting Officer.
40	Instructions state that ... “One (1) signed original of the Standard Form (SF) 33 must be provided in addition to a copy for each set of the Volume I. Please confirm that the proposal is to be submitted electronically and therefore only one copy of the SF33 is required.	RFP has been appropriately modified to provide clarification.
41	Other organizations for the Department of Energy typically establish a document library prior to, or during, their solicitation processes. For example, the Department of Energy – Consolidated Business Center (https://www.emcbc.doe.gov/SEB) establishes a document library for all procurement actions. Will the Department of Energy please consider establishing a document library for this procurement action before releasing the final solicitation to normalize the data held by the incumbent contractor?	To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recomplete Reading Room.
42	Would the Government consider allowing CPARs in lieu of PPQs? Many Government customers are unwilling to complete a PPQ when a CPAR is available.	DOE does not anticipate changing this requirement.
43	Would the Government please release a copy of the draft Award Fee Performance Plan?	To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recomplete Reading Room.
44	Paragraph (e) (1) requires the subcontractor identification “(1) Name, address, and unique entity identifier for all proposed, named subcontractors or other entities that will perform any portion of the contract work.” Comment – While subparagraph (2) requires “Teaming agreement(s) and operating agreement (if applicable)...” it is not clear that it is required for an offer to subcontractor teaming agreement define the scope or role. Defining the composition of the team, the roles of all team members for “that will remain in effect after any contract award” is in the best interest for all parties. Per FAR 9.602 Contractor team arrangements “(2) Offer the Government the best combination of performance, cost, and delivery...” Recommendation. The Government add the requirement (iii) Offeror will submit teaming arrangements defining scope and or roles for all subcontract team members.	Please refer to L.11(b).

45	<p>The Contract Transition approach does not require that the offeror discuss their individual transition team complement Due to the size and nature of this work, there really can be no gap in service, nor loss of historical knowledge as many of the systems and equipment supported are complex and require a very niche skillset. The ability to assume performance of an ongoing mission critical contract, and the ability to hire personnel can be assessed during the proposal evaluation process to reduce the risk of transition and ensure mission delivery.</p> <p>Recommendation. Submission requirements should include a transition approach; stakeholder communication plan; identification of the transition team composition, roles and responsibilities, and a transition checklist.</p>	<p>DOE does not anticipate changing the language in the RFP, it is at the offerors discretion what additional information to include.</p>
46	<p>Management Approach. Given the long duration of the contract, it is in the best interest of the Government for the offeror’s to address their management approach for maintaining the infrastructure to ensure overall readiness which will include necessary upgrades.</p> <p>Recommendation – Add “lifecycle infrastructure maintenance and upgrade approach to ensure the long-term operational viability.”</p>	<p>Noted. Offerors may include whatever information they feel is applicable within the allowable page limitations.</p>

47	<p>Small Business Participation. As written the draft RFP does not address minimum small business goals based on total contract dollars. As such potential prime offers have told Akima Support Operations, LLC that the Government, while requiring offerors to submit a Small Business Subcontracting Plan, the Government really does not prioritize small business team members. Recommendation – The Government state specifically small business goals in terms of total contract dollars, and not subcontract dollars, in the RFP. The minimum percentage be 25% to total contract dollars. Further that the Offerors are required to name their subcontract team members and their roles/work share. As an example, DOE Environmental Management Consolidated Business Center Solicitation 89303320REM000070 was SB goal was 15% of total contract value. Text added for your consideration: “The Contractor shall subcontract (in accordance with the definition at FAR Subpart 44.1) at least fifteen (15) percent of the contract value to small businesses (not including costs for Transition, Post-Retirement Medical Benefits, Long-Term Disability, Pension Contribution, and the IDIQ CLINs [however, note that small business subcontracting requirements will be established on the Task Order-level for any Task Orders issued against the IDIQ CLINs per H.50, Task Ordering Procedure). The Contractor’s subcontracted work shall be in compliance with the approved Section J, Attachment J-11, Small Business Subcontracting Plan. Unless otherwise approved in advance by the CO, work to be performed by subcontractors selected after Contract award shall be acquired through competitive procurements, to the extent required, with an emphasis on fixed-price subcontracts to the extent practicable. The use of cost-reimbursement, time-and-materials, and labor-hour subcontracts shall be minimized. Meaningful work is work that is important to the performance of the technical and management approach defined by the prime contractor. It is characterized by strong technical content (e.g., discrete and distinct technical or programmatic scopes of work) and contributes to the successful achievement of DOE’s goals. It should have a performance-based outcome that directly contributes to the overall contract outcome(s). The Contractor shall demonstrate effective subcontract management and administration, including but not limited to award of subcontracts as scheduled, inclusion of well-defined requirements, completion of any required subcontractor audits, and monitoring of subcontractor performance to ensure compliance with all applicable requirements including small business subcontracting plans, Buy American Act, and applicable labor statutes.”</p>	<p>Please refer to FAR 52.219-9 and https://www.energy.gov/osdbu/sba-scorecards.</p>
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48	<p>Subcontractor and other entity past performance. Comment – It is unclear what is considered a major subcontractor in terms of value. The Government is restricting past performance submission of all subcontractors to “over \$25M.” As worded the Government is limiting the disclosure of the offeror’s team historical past performance work efforts to only the largest entities. Recommendation. We recommend the Government articulate the goal of having offeror’s demonstrate a composite team that adds value to DOE SPR through great performance. As such, the offeror should be required to submit Past Performance for any subcontractor that performs \$5M/year or greater or \$25M or greater over the life of the contract.</p>	<p>Additional clarification has been provided in Section L.12(b).</p>
49	<p>Newly formed entity and predecessor companies. The thematic of this paragraph of showing meaningful involvement proof, should also apply to subcontractor teammates. For example, Many companies are structured with multiple divisions or multiple legal entities that individually perform Prime Contracts but fall under a broader corporate umbrella. Recognizing such corporate structures exist across the industry, the procurement rules and numerous GAO decisions have made clear that procuring agencies may evaluate and credit an offeror with the past performance and corporate experience of affiliate companies where the offeror’s proposal demonstrates that the resources of the affiliate (e.g., workforce, management, facilities, or other resources) will be meaningfully contributed to contract performance. See GM–Bulltrack, B-414591.6 (Comp. Gen. Oct. 30, 2018) (holding that an agency may properly attribute the experience or past performance of an affiliated company), and Iyabak Construction, LLC, B-409196 (Comp. Gen. Feb.6, 2014) (holding that the agency failed to articulate a rational basis for solicitation’s refusal to consider experience and past performance of affiliates). 1) Would the Government please confirm that the offeror may cite Prime and subcontractor past performance and experience of an affiliate company so long as the offeror demonstrates how the resources of the affiliate will meaningfully contribute to the performance of the opportunity? 2) If question 1 is confirmed, will the Government also confirm that affiliate Past Performance information will count towards the references allowed for the prime offeror?</p>	<p>Please refer to L.11(b).</p>
50	<p>Site visit attendance is not mandatory. Recommendation – Given the critical nature of the SPR mission we recommend the Government make the site visit mandatory and that the potential offer or teammates be allowed at the site visit. Offerors and their teammates need time to evaluate the Collective Bargaining Agreement. This process is traditionally part of the bid decision. Will the Government immediately release the copies of any Collective Bargaining Agreement (s)</p>	<p>DOE does not anticipate changing the site visit requirements. There are no applicable CBAs.</p>

51	<p>The pre-solicitation notice indicates the Government will allow for 45-60 day proposal response. We recommend the Government hold site visit within 14 days of RFP release and close questions 21 days after RFP release and allow 60 days for proposal response after question submittal deadline. Rationale: Historically, DOE RFPs receive a tremendous response industry resulting in a significant number of questions generated, which take time for the Government to respond. The Government will need the opportunity to provide response to the questions and allow the offerors incorporate any changes proposal. Making the proposal due date plus 60 allows time for the site visit and Q&A while reducing the likelihood of Amendments providing extensions of due date.</p>	Noted.
52	<p>We recognize that preparing the SPR RFP is challenging. The scope of ongoing operations are significant. Industry is willing to support the development through feedback on draft documents which assists the overall timetable. As a small business, we have met with many of the potential primes who have expressed concern over the unknown timetable. We recommend that the Government continue to rely on industry to assist in providing feedback through an ongoing communication plan. We ask that the Government publish a schedule of every thirty days to industry and include the following milestones”</p> <ol style="list-style-type: none"> 1. Issuance of a complete draft RFP, Section A-M, technical exhibits, reference material 2. Allowance for Q&As on the draft RFP 3. Final RFP 4. Site Visit 5. One-on-one meetings 6. Q&A close 7. Proposal due date 	Noted.
53	<p>Architecture-Engineering and construction requirements are not clearly defined as to the expectation for the offeror. Will the Government expect A&E services to be provided, to be contracted for, or to be provided by the Government? Is there an expectation that the offeror provide construction, renovation services and if so to what level?</p>	<p>AE services for the Major Maintenance (MM) program are provided by the DOE AE contracts. Construction Management Services for the MM program are expected to be provided by M&O contract.</p>
54	<p>In Eval Factor 1 part (d), DOE states that the extent to which sb are included in the proposal in terms of overall share of work and variety and complexity of work performed will be evaluated but not how. Is the governments intent to detail how much weight will be given to this factor?</p>	No longer applicable. RFP has been appropriately modified to provide clarification.
55	<p>Will the government spell out what the overall small business subcontracting goal will be for SPR?</p>	Small Business goals will be negotiated once each fiscal year and will be set forth by letter as agreed to by the Contractor and Contracting Officer.
56	<p>Is the threshold for using subk past performance \$25M/year or \$25M over the life of the contract?</p>	Additional clarification has been provided in Section L.12(b).
57	<p>Will the govt please define subcontractor goals against total contract award?</p>	Small Business goals will be negotiated once each fiscal year and will be set forth by letter as agreed to by the Contractor and Contracting Officer. For DOE's current subcontracting goals, please refer to https://www.energy.gov/osdbu/sba-scorecards .

58	Will the govt release the CBA?	Not applicable.
	<p>Reference: Section L.11.(b) states that: “In addition to the offeror's record of relevant past performance, the offeror shall provide information on the record of relevant past performance for any major subcontractors with contracts valued over \$25M. Offeror shall provide such information on work similar in scope, size, and complexity to that portion of the work proposed to be performed by the subcontractor or other entity.”Request: While the Draft RFP does not seem to offer a definition of what constitutes a “major subcontractor” we recommend that the Department consider accepting relevant past performance from any subcontractor provided the subcontractor can be mapped / assigned to a specific aspect of Statement of Work in Section C of the Drat RFP. Comment: Our request is rooted in the concern that the \$25M standard could unnecessarily limit the DOE’s ability to consider the part performance of certain specialized subcontractors as part of its proposal evaluation. Removing this standard would allow DOE to evaluate past performance of important and impactful specialty services provided via comparatively smaller scale subcontracts provided the offeror identifies a delivery role – anchored in the Statement of Work – for such a subcontractor. To illustrate this: Firm offers an industry leading suite of analytical tools and benchmarks used for energy demand forecasting; upstream, mid-stream and downstream market conditions; labor and workforce forecasting, etc. as well as accompanying advisory services. These types of services are specifically identified in Section C.2.1.3 of the Statement of Work and, as the past 18 months have demonstrated, access to analytical capabilities of this nature can be critical for the effective and efficient operation of the SPR. However, notwithstanding the importance of these services, their delivery may not amount to a contract volume of \$25M. Absent further clarification to the \$25M standard, these important capabilities might not be substantiated as part of the past performance submissions because they might fail to meet the standard for a ‘major subcontractor’. Consequently, we would ask the DOE to (1) either remove the \$25M standard entirely or, alternatively, to (2) specify that the \$25M threshold would take into account the aggregate expected subcontract volume for a given subcontractor over the entire period of performance of the SPR M&O contract.</p>	
59		Additional clarification has been provided in Section L.12(b).

60	<p>Reference: Contract DE-FE0011020, Section B.5 – Single Fee. The subcontractor fee restriction in the paragraph above does not apply to members of the Contractor’s team that are: (1) small business(es); (2) protégé firms as part of an approved mentor-protégé relationship; (3) subcontractors under a competitively awarded firm-fixed-unit-price subcontract; or (4) commercial items as defined in FAR Subpart 2.1, Definitions of Words and Terms. Request: Keep the exemption from contract fee for commercial services per B.5.(4) in the upcoming SPR RFP provided the commercial service provider can establish that its fees are ‘fair and reasonable’.</p> <p>Comment: As a leading commercial management consulting services provider with an extensive track record of catalyzing impact for our clients in both the private and public sectors, we would welcome the opportunity to compete alongside experienced management and operations (M&O) services providers for the right to bring some of our unique capabilities (e.g. in oil and gas, commodity trading, market analysis and assessment) to bear for the management and operations of the Strategic Petroleum Reserve. In reviewing the Fluor Federal Petroleum Operations Contract Number DE-FE0011020 for the Management and Operation of the SPR, we note that potential offerors could propose subcontractors offering commercial services consistent with Section B.5.(4). This is a similar standard to that used by the Office of Environmental Management in its M&O contracts. We have found this to be conducive to attracting new commercial service providers to the Department’s missions and ask the Department to preserve this standard for its final RFP. We make this point because, while recent M&O RFPs have generally used this exact same standard, we also note that it is inconsistently applied across the DOE (i.e. NNSA, EM, and Office of Science). Appendix A includes a sample of four recent M&O RFPs that serve as examples of language similar to that found in the Fluor contract, focused on the commercial services provider establishing that it’s pricing is “fair and reasonable” that would allow a commercial service provider like McKinsey to effectively partner with your experienced cadre of M&O partners at the proposal stage and – by extension – for our past performance and unique capabilities to be considered in proposal evaluation.</p>	<p>Additional clarification has been provided in Section L.12(b). It is at the offeror's discretion to include additional information over and above what's required.</p>
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61	<p>1. It appears that the Life Extension (LE2) scope may have been inadvertently omitted, which is a key component of the project. 1(a) Is LE2 part of the scope, or will it be contracted separately? 1(b) If added to scope, please define the scope, including the contract transition, and define the forecasted schedule and budget.</p> <p>2. With the addition of the LE2 scope to the PWS, will DOE add another required Key position or allow the Offeror the opportunity to propose an additional Key position associated with this PWS element?</p> <p>3. With the addition of the LE2 scope to the PWS, will DOE require Offerors to meet the requirements of DOE 413.3b criteria and provide past performance to demonstrate experience performing EPC of large capital projects (>\$1B)?</p>	<p>Please refer to Section C - Performance Work Statement of the final RFP for additional details. DOE does not anticipate adding an additional Key position.</p>
62	<p>The PWS mentions budget of \$156MM for Base Program – what work, and anticipated budget, as part of the Contract will be outside of the Base Program and what will be the fee basis?</p>	<p>Please refer to Section C - Performance Work Statement of the final RFP for additional details on the LE2 program & Section section B Supplies or Services and Prices/Costs for financial information.</p>
63	<p>Please provide DOE's estimate of the anticipated award date and contract start date of the new contract.</p>	<p>RFP has been appropriately modified to provide clarification.</p>
64	<p>Please clarify the window for Past Performance projects. Section L, page 19 states projects completed within the past 5 years are eligible while Section M states 3 years. Which is correct? Also, Section L states that the Offeror shall only provide past performance information for contracts that are currently being performed for at least six (6) months prior to the proposal due date and/or for contracts that were completed within the last five (5) years from the date proposals are due. Section M states that DOE will evaluate past performance information for contracts that are currently being performed and/or for contracts that were completed within the last three years from the final solicitation issuance date. Please clarify.</p>	<p>RFP has been modified to reflect 5 years.</p>
65	<p>The Government requires 5 Key positions (Section L p. 16). May the Offeror add additional Key Personnel tailored to Offeror's Organizational Strategy and Management Approach?</p>	<p>Key personnel are limited to the 5 positions listed in Section L. The RFP has been appropriately modified to provide additional clarification.</p>
66	<p>The Past Performance Reference Information Form (Attachment L-5) in the current Draft RFP indicates a maximum of 3 pages. Recent DOE RFPs have a page limit for Past Performance of 7 pages. Would DOE consider a 7-page limit for Past Performance?</p>	<p>RFP has been appropriately modified to provide clarification.</p>
67	<p>PWS does not include details on the requirements for performing engineering and technical data management. Will DOE provide further information on the expected engineering execution requirements from Offerors?</p>	<p>MM design engineering will be provided by the DOE AE contract. Other types of general engineering services including but not limited to Process, Civil, Electrical, Cavern, Environmental, Fire protection, & Pipeline, are to be provided by the M&O contract. Technical Data Management is to be provided by the M&O contract.</p>
68	<p>Will DOE require specific information on recruitment and retainment as part of the Offeror's Transition Plan for project personnel during new contract transition?</p>	<p>Please refer to Section H regarding what is required for the Offeror's Transition Plan.</p>

69	What is the commitment, in number of years, required for the Key personnel?	Two years, please refer to L.10 PROPOSAL PREPARATION INSTRUCTIONS, VOLUME II - KEY PERSONNEL AND ORGANIZATION and ATTACHMENT L-4 .
70	Page C-8, Item 2.6 Security, Firm understands that there is currently a contract in place at the SPR sites that will be valid past the contemplated transition period of the contract. Please identify if the current contract will be novated to the successful proposer, or if the successful proposer is required to develop a plan for submission in the proposal.	Please refer to DOE-H-2043 in the final RFP.
71	L.7 DOE-L-2002 PROPOSAL PREPARATION INSTRUCTIONS, VOLUME 1 – OFFER AND OTHER DOCUMENTS – ALTERNATIVE II, ALTERNATIVE III, ALTERNATIVE IV, AND ALTERNATIVE V (NOV 2021) o (f)(3) States “If this solicitation is for advisory and assistance services, the offeror shall comply with the organizational conflict of interest (OCI) requirements of Section K.” While Kiewit does not view an M&O contract as a traditional advisory and assistance service contract, it does have elements of it, particularly in the Section C PWS 2.7 Technical Support and Management. The design and development of project plans and requirements can be considered to fall into this category, however, in an M&O it could unnecessarily hinder a Parent Organization from providing a qualified bid for certain projects. Given that we don’t have Section K to see the requirements that are referenced for OCI, it would be appreciated if that section could be provided and if we could understand the philosophy behind this OCI statement and how it is expected to be applied for purposes of responding to the solicitation, and during execution. (k) - Kiewit has a long history of supporting small business’s whether required to by plan or not and fully expect to work with the community of vendors supporting SPR. For the plan that will be required, can the DOE provide recent plans and performance for the incumbent to get an idea of what this project is currently experiencing and/or what a good goal may be as we start building up our teams.	Please refer to Section K for additional information on OCI. Current Small Business goals can be located at https://www.energy.gov/osdbu/sba-scorecards .
72	L.8 DOE-L-2003 PROPOSAL PREPARATION INSTRUCTIONS, VOLUME II – TECHNICAL AND MANAGEMENT PROPOSAL – GENERAL (NOV 2016) To provide the Department of Energy with best Technical and Management Approach, it is important that the proposer fully understands the current status of Life Extension II (LE2) including: o Current status of work completed at each SPR site under LE2 o Future work scheduled or contemplated at each SPR site under LE2 o Work requiring engineering and design o Work requiring permitting of other regulating authority interface This will aid in developing the best execution plan including: o Organization arrangement o Composition of management team o Subcontractor participation o Small Business participation	Please refer to Section C - Performance Work Statement of the final RFP for additional details.

73	<p>L.10 PROPOSAL PREPARTION INSTRUCTIONS, VOLUME II – KEY PERSONNEL AND ORGANIZATION</p> <p>o (a)(1) Key Personnel: The requirement currently states that “Offeror shall propose one individual for all required Key Personnel positions that it considers essential to the successful performance of the contract.” Then further defines that Key Personnel designated must include: Project Manager, Director of Operations and Maintenance, Director of Engineering, Director of Environmental, Safety, and Health, and Director of Finance/Chief Financial Officer.</p> <p>We recommend that proposers be allowed to add a Director of Capital Projects or be allowed to replace one of the currently required Key Personnel with a Director of Capital Projects.</p>	<p>Key personnel are limited to the 5 positions listed in Section L. The RFP has been appropriately modified to provide additional clarification.</p>
74	<p>(a)(3) Letter of Commitment: Kiewit is committed to provide the requested assurance in the form of a letter of commitment for the minimum duration of two years as requested. To present the most qualified individuals, we propose the minimum duration starts at Notice of Award.</p>	<p>RFP has been appropriately modified to provide clarification.</p>
75	<p>(a)(4) Oral Presentation Information: We look forward to the oral presentations portion of the proposal to show our Key Personnel and their expertise to making SPR successful. We request more clarification be provided regarding the format. Based on the timeline provided, it was unclear how much preparation time and how much presentation time would be provided to each team after they are provided the sample problem and interview questions. Clarify if the preparation time is included in the 2 hours for each section or if there is additional preparation time prior to the 2-hour windows.</p>	<p>Further details will be provided when orals are scheduled.</p>
76	<p>Please provide a timeline of when the proposer will be notified of the Orals after the submission of the proposal, when offerors will be notified, and the location of the Orals.</p>	<p>DOE will schedule the oral presentations based on random selection and will give each offeror at least 2 weeks notice as indicated in L.10.</p>
77	<p>L.11 DOE-L-2010 PROPOSAL PREPARATION INSTRUCTIONS, VOLUME II – PAST PERFORMANCE (OCT 2015) AND ALTERNATE I (OCT 2015)</p> <p>Evaluation Factor 3: Past Performance states that the submittal is limited to the attachments. Please provide a page count requirement for attachment L-5 Past Performance Reference Information Form.</p>	<p>RFP has been appropriately modified to provide clarification.</p>
78	<p>Offeror suggests a draft copy of Section B, and Section H be provided prior to final RFP for proposers to review the commercial alignment typically identified in those two sections.</p>	<p>DOE does not anticipate releasing additional sections prior to the final RFP.</p>
79	<p>Given the national security implications of managing the safety of the SPR, will DOE consider adding a “Director of Cyber Security” to the proposed key personnel list?</p>	<p>DOE does not anticipe adding this additional Key position.</p>
80	<p>Does DOE plan to provide specific evaluation criteria and scoring for offeror’s proposed IT and SPR-wide computer and information systems management plan?</p>	<p>DOE does not anticipate adding additional criteria.</p>
81	<p>Life Extension 2 Capital Project and Major Maintenance – Please provide details on the expected scope of work for LE2 and any other capital projects/major maintenance projects that are envisioned under the new M&O contract.</p>	<p>Please refer to Section C - Performance Work Statement of the final RFP for additional details.</p>

82	<p>Section B and Section H Contract Details – Please provide either drafts of RFP Sections B and H, or information that indicates DOE’s plan for contract type, fee, small business subcontracting requirements, corporate/parent company governance, and recovery of overhead costs for reachback resources.</p>	<p>DOE does not anticipate releasing additional sections prior to releasing the final RFP.</p>
83	<p>SPR Procurement Data Room – Please update the procurement website with the SPR Performance Evaluation & Management Plans from 2020-2023, any Annual Safety Reviews and ORPS Reports from 2020-2023, and any other operational reports that inform a potential Offeror about current issues and compliance challenges.</p>	<p>To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recompete Reading Room.</p>
84	<p>DOE SPR has not included any information within the scope of work related to the completion of the Life Extension 2 (LE2) project.</p> <p>Section C – Please provide specific information in Section C about the LE2 scope of work expected under the new SPR M&O contract and provide an updated draft Section C to Offerors.</p> <p>Sections L and M – If applicable to proposal evaluation, please include language related to the expected LE2 scope of work in the proposal requirements in Section L and to the evaluation criteria in Section M and provide updated draft Sections L and M to Offerors. In addition, because it is interrelated, please provide language and financial details related to LE2 in applicable portions of a draft RFP Section B and provide the draft Section B to Offerors.</p>	<p>Please refer to Section C - Performance Work Statement of the final RFP for additional details on LE2 and Section B Supplies or Services and Prices/Costs for financial information.</p>
85	<p>Section L.10(a)(1) The Key Personnel designated must include:</p> <ul style="list-style-type: none"> ☐ Project Manager ☐ Director, Operations and Maintenance ☐ Director, Engineering ☐ Director, Environmental, Safety and Health ☐ Director, Finance/Chief Financial Officer <p>Has DOE considered adding an additional required position titled Director, Capital Projects? If DOE desires only five required Key Personnel to be bid, would DOE consider deleting one of the five Key Personnel positions listed in L.10(a)(1) and replacing it with Director, Capital Projects?</p>	<p>Key personnel are limited to the 5 positions listed in Section L. The RFP has been appropriately modified to provide additional clarification. DOE does not anticipate adding additional Key positions.</p>

86	<p>Section L.10(a)(4) The single interview question will be provided to each of the proposed key personnel. The oral presentation day schedule and activities are outlined below: 2 hours – Interviews (One question per Key Person)</p> <p>Please provide details for the format and timeline of Orals. We request that the Orals be conducted in person rather than virtually. With regard to timing, in most recent DOE procurements, Offerors were notified of their assigned Orals date/time within 10 working days of the proposal submittal, and the Orals were conducted within 30 to 40 working days of proposal submittal. Please provide SPR’s anticipated approach so that Offerors may begin Key Personnel preparations. With regard to interview questions, will Key Personnel each be given equal time to their single question</p>	<p>Further details will be provided when orals are scheduled. The presentations will be held in-person in New Orleans, LA.</p>
87	<p>Section L.10(b) Organization. The Offeror shall include an organizational breakdown structure to accomplish the PWS and the benefits of its use of subcontracting or teaming arrangements (if any), including roles and responsibilities and lines of authority.</p> <p>In regard to the management of subcontracted security and protective force services, will the current Site Security contract be novated to the successful M&O contract offeror? It is our understanding that the current security contract, with options included, expires in 2026. Please confirm the expiration date and provide further detail on whether the contract will be novated.</p>	<p>Please refer to DOE-H-2043 in the final RFP.</p>

<p>88</p>	<p>Evaluation Factor 3: Past Performance (The Past Performance section shall be limited to submission of the required attachments (L-5, L-6, L-7, L-8, and L-9)</p> <p>Please clarify the maximum number of pages allowed for Attachment L-5, Past Performance Reference Information Form (PPRIF). The narrative instructions in Section L.11 do not specify a page limit, and, while the example form provided allows for “Attach additional sheet if necessary (one additional sheet maximum),” the form itself is spread across three physical sheets of paper in a manner that indicates a formatting error. Thus, the actual Attachment L-5 page limit is unclear.</p> <p>Separately, please consider deleting the existing PPRIF and the companion ESH&Q Past Performance Information Form (DRFP Attachments L-5 and L-8) and replacing them with a single PPRIF modeled after the form currently used by DOE Office of Environmental Management (DOE-EM) (example is attached at the end of this document). Given the size, scope, and complexity of the SPR M&O contract, we suggest that the PPRIF used by DOE-EM is more useful to the Source Evaluation Board because it allows for collection of more relevant contract information and is more easily tailored to address topics in the Performance Work Statement. Typically, DOE-EM allows M&O contractors a maximum of seven pages per PPRIF with a mandatory 12-pt Times New Roman font for narrative responses. We request that DOE SPR use the DOE-EM PPRIF form and allow a maximum of seven pages for each PPRIF.</p>	<p>RFP has been appropriately modified to provide clarification. DOE does not anticipate changing the required form.</p>
<p>89</p>	<p>Section L-11(b) Subcontractor and other entity past performance. In addition to the offeror's record of relevant past performance, the offeror shall provide information on the record of relevant past performance for any major subcontractors with contracts valued over \$25M. The offeror shall provide such information on work similar in scope, size, and complexity to that portion of the work proposed to be performed by the subcontractor or other entity. Other entities may include - members of a limited liability company (LLC), joint venture, or other similar entity or an affiliate of the offeror.</p> <p>Section L-11(c) Work to be performed. The record of past performance provided for the offeror, subcontractors, or other entities shall relate to work performed that is similar to the work that is proposed to be performed by that individual entity.</p> <p>Is paragraph (c) requesting something different than paragraph (b); for example, does paragraph (c) apply to subcontractors that are not “major subcontractors with contracts valued over \$25M”? Also, does “similar” in paragraph (c) have the same meaning as in paragraph (b), i.e., “similar in scope, size, and complexity”?</p>	<p>RFP has been appropriately modified to provide clarification.</p>

<p>90</p>	<p>Section L-11(e) The offeror shall only provide past performance information for contracts that are currently being performed for at least six (6) months prior to the proposal due date and/or for contracts that were completed within the last five (5) years from the date the proposals are due.</p> <p>Section M.5: DOE will evaluate past performance information for contracts that are currently being performed and/or for contracts that were completed within the last three years from the final solicitation issuance date.</p> <p>Please clarify the time period for contracts submitted on Attachment L-5 Past Performance Reference Information Form. Section L.11(e) states that the Offeror shall provide past performance information for contracts currently being performed or that were “completed within the last five years from date proposals are due.” Section M.5, however, states that DOE will evaluate past performance for contracts that are currently being performed or that were “completed within the last three years from the final solicitation issuance date. We request that DOE SPR edit Section L-11(e) to allow past performance within the last three years.</p> <p>Please also clarify instructions in Section L.11(e)(1). This instruction appears to contain errors in terminology between the Past Performance Refence Information Form and the Past Performance Information Questionnaire.</p>	<p>RFP has been modified to reflect 5 years.</p>
<p>91</p>	<p>Section L-11(e) The offeror shall provide past performance information on three (3) contracts, either completed or currently being performed...for each proposed major subcontractor or other performing entity.</p> <p>Please consider modifying the requirement for three contracts for each (other) performing entity. In some cases, the other performing entity may be a small business providing a specific but essential service and may not have three relevant contracts to supply for past performance. Please consider changing the requirement to allow for “up to two (2) contracts” for other performing entities.</p>	<p>RFP has been modified to allow for "up to" 3 contracts for each other performing entity.</p>

92	<p>Section L-11(e)(3) Contracts contained in the Past Performance Information Form shall be the same as those identified under the experience section of the proposal.</p> <p>Please clarify whether there will be a proposal section for “Experience.” At L.11(e)(3), the instructions state, “Contracts contained in the Past Performance Information Form shall be the same as those identified under the experience section of the proposal.” An “experience” section is not otherwise defined in draft Section L.</p>	<p>There will be no Experience section in the final RFP. RFP has been appropriately modified to provide clarification.</p>
93	<p>Section M.5(c) Newly formed entity. If the offeror or major subcontractor is a newly formed entity with no record of relevant past performance, DOE will evaluate past performance information for its parent organization(s) or member organizations in a joint venture, LLC, or other similar or affiliated companies, provided the offeror’s proposal demonstrates that the resources of the parent, member, or affiliated company will be relied upon in contract performance such that the parent or affiliate will have meaningful involvement in contract performance. Meaningful involvement means the parent, member or affiliate will provide material, supplies, equipment, personnel or other tangible assets to contract performance. If a common parent company is used to establish the nexus between the Offeror and an affiliated company, the Offeror must demonstrate how the affiliate and Offeror rely on, for example, similar assets, resources, policies, and procedures of the common parent company. The offeror or major subcontractor, whether or not they are a newly formed entity, may also provide past performance information on predecessor companies that existed prior to any mergers or acquisitions where the Offeror’s proposal demonstrates such performance reasonably can be predictive of the Offeror’s performance.” Please clarify the location in the proposal where the Offeror members (for a newly formed entity) should provide the affiliation information required by M.5(c). Currently, there is no designated location in Attachment L-5, Past Performance Reference Information Form, to provide this information. However, the example PPRIF we cited provided in our Comment 2.5 (and attached at end of this document) does have a space to explain corporate affiliation.</p>	<p>RFP has been appropriately modified to provide clarification.</p>

94	<p>Section M.5(g) ESH&Q past performance information. DOE will consider the Offeror’s past performance information related to the areas of environment, safety, health, and quality (ESH&Q). This information must be provided for the offeror, subcontractors, and other performing entities on certain past performance indicators included in the ESH&Q form contained in Attachment L-9 to Section L. This information is to be provided for those contracts contained in the Past Performance Information Form, in L-6 to Section L.</p> <p>Please change “Attachment L-9” to “Attachment L-8” and “L-6” to “L-5” to reflect the actual numbering of referenced attachments.</p>	<p>RFP has been appropriately modified to provide clarification.</p>
95	<p>Will DOE provide an opportunity for bidders to visit the site and/or participate in an Industry Day meeting in advance of or in conjunction with the release of the final RFP?</p>	<p>A site visit will take place at a single location. Details are available in the RFP.</p>
96	<p>Will DOE provide more supporting information regarding the status and ongoing efforts of the Life Extension 2 (LE2) Project and any other major maintenance projects? How is LE2 impacting current operations? How is major maintenance impacting current operations?</p>	<p>Please refer to Section C - Performance Work Statement of the final RFP for additional details.</p>
97	<p>Please provide the current SPR Employee Head Count, particularly these elements: -The size of the employee population under the existing M&O contract in terms of incumbent exempt employees and incumbent employees covered under the Service Contract Labor Standards -The number of full-time employees and number of subcontractor employees -The employee counts provided under each of the labor agreements and any other agreements</p>	<p>As of 9/30/2023, FFPO has 719 FTEs and there are 242 subcontract employees.</p>
98	<p>Section B, Supplies or Services and Prices/Costs – DOE SPR has not provided a draft RFP section that includes information related to the Type of Contract, Contract Cost, Award Fee and Price Schedule, Contract Minimum and Maximum Value of Services, and other documents typically found in a DOE RFP, although the Draft RFP Synopsis listed some information being contemplated by DOE SPR.. Please provide a draft of Section B and allow Offerors to comment and ask questions. Offerors need Section B information to develop their approaches to teaming and subcontracting, as well as to propose fee percentage and pricing.</p>	<p>DOE does not anticipate releasing additional sections prior to releasing the final RFP.</p>
99	<p>•Section B, Supplies or Services and Prices/Costs – Please provide the anticipated language to be included in Section B that addresses a potential ±10% reopener threshold for negotiation of fee. Most DOE-EM and NNSA contracts allow the opportunity to renegotiate fee if the contract experiences scope growth or reduction by more than 10%.</p>	<p>See B.10 DOE-B-7003 PERFORMANCE FEE (SEP 2017) in the final RFP.</p>

100	<p>Section H, Special Contract Requirements, and Section J Attachments – DOE SPR has not included any information related to Special Contract Requirements. Please provide a draft of Section H clauses and Section J attachments and allow Offerors to comment and ask questions. Offerors need Section H clauses and Section J attachments to develop their understanding of many aspects of the work such as workforce transition and management, corporate governance, role of parent organizations, assignment or transfer of subcontracts, community commitment requirements, diversity requirements, personnel reachback and secondment requirements, and mentor-protégé requirements, among other topics. These topics inform the management and technical approaches and teaming/subcontracting considerations.</p>	<p>DOE does not anticipate releasing additional sections prior to the final RFP.</p>
101	<p>Please indicate whether DOE SPR plans to include language in any section of the final RFP relating to the hiring of former government officials in connection with the procurement or the resulting contract.</p>	<p>Please refer to DOE-H-7036 WORKFORCE TRANSITION (SEP 2017) in the final RFP.</p>
102	<p>Please indicate whether DOE SPR plans to include language in any section of the final RFP that addresses timeline requirements for mentor-protégé arrangements. Currently, DRFP Section L.9(d), Small Business Participation, requests the Offeror to describe the extent to which the Offeror expects to use various small business categories and mentor-protégés, but no specific requirement or timeframe is defined. In most recent DOE procurements, the Offeror has been required to have a mentor-protégé arrangement in place following the transition period. We recommend that Offerors for SPR M&O be required to have one mentor-protégé arrangement in place within 90 days of contract start of operations.</p>	<p>Please refer to DOE-H-2043 (c) and DOE-H-7027 in the final RFP.</p>
103	<p>Provided: EXAMPLE REPLACEMENT for Attachment L-5 Past Performance Reference Information Form</p>	<p>DOE does not anticipate changing the required form.</p>
104	<p>The first page of the Presolicitation/Draft RFP Synopsis states: "Please note that, as stated in Section M of the solicitation, proposing any exceptions or deviations to the terms and conditions of the resulting contract may render the offer unacceptable for award without discussions. Therefore, if you have concerns over specific terms and/or conditions of the draft RFP, this comment period is the proper time to raise them." As only Draft Section C, L, and M have been provided, Offerors are at a distinct disadvantage to comply with this requirement. Please provide all Sections of the Draft RFP, including Terms and Conditions of the contract, so that prospective Offerors may perform a full risk assessment and understand the magnitude of potential unallowable costs in the processes leading up to a bid / no bid decision. This will also allow us to properly respond to CESER in a timely manner and address concerns in a comprehensive way.</p>	<p>DOE does not anticipate releasing additional sections prior to the final RFP.</p>
105	<p>The Presolicitation/Draft RFP Synopsis states: "A virtual reading room has been established on the SPR website at https://www.spr.doe.gov/default.htm which will be utilized to disseminate information relating to this acquisition." When does CESER anticipate populating the virtual reading room?</p>	<p>The Reading Room will be made available when the final RFP is released.</p>

106	What documents does CESER anticipate providing via the virtual reading room?	TBD
107	Will the incumbent contractor's current benefits plan will be added to the additional documents sections of the SPR M&O virtual reading room?	To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recompete Reading Room.
108	Is there an existing fill plan and schedule to return the available inventory to the reserve capacity? If so, please provide.	Currently, DOE will pursue SPR inventory replenishment opportunities as market conditions allow. "The Administration's three-part replenishment strategy includes: (1) Direct purchases with revenues from emergency sales; (2) Exchange returns that include a premium to volume delivered; and (3) Securing legislative solutions that avoid unnecessary sales unrelated to supply disruptions. DOE has already secured cancellation of 140 million barrels in congressionally mandated sales scheduled for Fiscal Years 2024 through 2027. This cancellation has led to significant progress toward replenishment." (source: https://www.energy.gov/articles/doe-announces-6-million-barrels-strategic-petroleum-reserve-replenishment)
109	As the stocks of barrels have reduced by nearly 300M barrels since July of 2020. From which caverns have these drawn downs taken place, including how much from each cavern and in what order?	For drawdown and congressional oil sales, SPR oil is advertised and released by crude oil steams, two per site. Individual cavern information is not available to the public. For more information regarding SPR storage sites, including the number of caverns per site, please utilize link: https://www.energy.gov/ceser/spr-storage-sites
110	Is management and operations of the Northeast Gasoline Supply Reserve (NGSR) included within the scope of this M&O contract?	Currently, the M&O contractor supports NGSR and NEHHOR by providing, via subcontracted third party inspection services, quality and quantity verification as associated with the acquisition, sales, and transportation of petroleum product. Also, M&O contractor maintains monthly inventory records and reporting.
111	Section C.4 states: "All work under this contract shall conform to the requirements set forth in the following documents: SPR Level I Technical and Performance Criteria (October 2004). SPR Level II Performance Criteria (August 2008). SPR Level III Design Criteria (February 2022)." Please provide these documents.	To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recompete Reading Room.
112	Are there current known bottlenecks for fills and drawdowns?	All SPR Oil Programs must consider on-going and planned maintenance at the sites that could impact oil movements.
113	What extent of cavern workover does the government anticipate over the course of the contract?	Estimated to be between 8 to 10 workovers per year.
114	Is any cavern workover incorporated into the LE2 program? If so, will that be part of this M&O contract?	Cavern workovers are part of the cavern integrity program which is included in the Base M&O program, not LE2.

115	Is there a desired percentage mixture of sweet versus sour storage capabilities?	As of January 7, 2022, Crude oil stored in the SPR is about 40 percent sweet and 60 percent sour. The ratio was established to meet the needs of the U.S. refining industry most likely to take SPR crude in the event of a drawdown, particularly those in the Gulf Coast area. Sweet crude oil can be processed by nearly all refiners; the same is not true for sour crude.” (source: https://www.energy.gov/ceser/spr-faqs)
116	Please provide the equipment maintenance program within the Virtual Reading Room.	The guiding documents for the maintenance program are: o SPRPMO O 433.1B, Maintenance Management Program o Document No. ASL4330.91, SPR Site Maintenance Plan (Conduct of Maintenance) o Document No. ASI4330.16, SPR Plant Maintenance System Procedure
117	What software is currently used for Maintenance management?	The software used is SAP version R/3.
118	Secretary Granholm stated on March 28 that the SPR sites undergoing life extension work at Bryan Mound and Bayou Chocaw in Louisiana would be "down into the fall." What major maintenance and/or projects are currently underway, or planned for the future?	To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recompete Reading Room.
119	No specific life extension program requirement is stated in the PWS. Please confirm the LE2 will be included as part of the M&O contract.	Please refer to Section C - Performance Work Statement of the final RFP for additional details.
120	Does DOE currently have prime contracts for Major Maintenance design work and construction? If so, please identify the scope and contractors performing such contracts.	DOE has prime contracts for the MM program design engineering (see above) . DOE does not have prime contracts for construction. The M&O contract provides Procurement and Construction Management services for construction contracts.
121	Section C.2.7.3 states: "This includes integrating activities between multiple SPR DOE prime contracts as well as acting as the project integrator on large capital projects." Does CESER anticipate that the M&O will have responsibility for contract administration of additional DOE contracts, such as LE2, Protective Services, or LE2 Engineering?	Please refer to Section C - Performance Work Statement of the final RFP for additional details.
122	We understand that the stand alone SPR Small Business Engineering Design Contract owned by Tanaka Madison Consulting and Vali Cooper International will expire in August 2025 (i.e., \$30M for each contract; #89243520DFE000004). Will these contracts be re-competed or will these A/E support services be rolled into the new M&O contract?	The DOE AE contract will be re-competed to provide MM Program design work and selected general studies.
123	Are there an onsite fire fighting team at all four sites?	No.
124	Section L.5(a) states: "To obtain a Facility Clearance the Contractor must submit the Standard Form 328, Certificate Pertaining to Foreign Interests, and all required supporting documents to form a complete Foreign Ownership, Control or Influence (FOCI) Package. The Contractor will submit the Foreign Ownership, Control or Influence (FOCI) information in the format directed by DOE. When completed the Contractor must print and sign one copy of the SF 328 and submit it to the Contracting Officer." Is the SF 328 to be provided within Volume I of the proposal via FedConnect or to the Contracting Officer seperately?	Please refer to L.23 for additional details on what is required for submission.

125	The RFP indicates that Times New Roman is the required font style. We recommend allowing a san serif font (e.g., Arial) for graphs, figures, and charts to increase readability.	RFP has been appropriately modified to provide clarification.
126	Section L.7(a) states: "The signed original(s) of all documents requiring signature by offerors shall be contained in the original Volume I." As this proposal is being submitted electronically, please confirm that digital signatures are expected.	RFP has been appropriately modified to provide clarification.
127	Section L.7(c) states: "One (1) signed original of the Standard Form (SF) 33 must be provided in addition to a copy for each set of the Volume I." As one electronic submittal is uploaded to FedConnect, please consider revising.	RFP has been appropriately modified to provide clarification.
128	Section L.9 states: "Evaluation Factor 1: Technical and Management Approach (shall not exceed 50 pages total)." We respectfully request that CESER expand the page limit for Factor 1 to 80 pages to better allow each Offeror to describe its approach to the varied and complex elements of the PWS.	Please refer to RFP for final page count requirements.
129	Section L.9(a) states: "...planned interactions with DOE, the incumbent SPR Contractor, incumbent employees, and other SPR Contractors. As part of its proposed approach to transition activities..." Please identify the DOE Contractors with which the M&O must interface and define their Scopes of Work.	Several contractors are currently being utilized by the SPR Project Management Office (PMO). Management and Operating (M&O) services are provided by Fluor Federal Petroleum Operations Company (FFPO). Geotechnical investigations are conducted by Sandia National Laboratories, and general architect-engineering is presently being performed by Vali Cooper International, LLC d.b.a.VCI (VCI) and Tanaka Madison Consulting. Various management and technical support services are furnished to the SPRPMO by Chenega Enterprise Systems & Solutions LLC.
130	After transition, does the winning SPR M&O contractor have to secure its own office space at all locations, or will DOE provide office space for the contractor?	Please refer to DOE-H-7001 FACILITIES (SEP 2017) in the final RFP.
131	Section L.10(a)(2)(i) states: "(i) Relevant experience in performing work similar in size, scope, and complexity to the work to be performed in their proposed position, leadership and other accomplishments." Section M of the RFP states: "(i) Experience. The key personnel individually will be evaluated on their relevant experience in performing work similar to the work to be performed in their proposed position, including leadership and other accomplishments." Please confirm that Key Personnel Experience similarity will be based on size, scope, and complexity.	RFP has been appropriately modified to provide clarification.
132	Section L.10 (a)(1) states, "The Offeror shall propose one individual for all required Key Personnel positions that it considers essential to the successful performance of the contract." This implies that the Offeror may propose addition key personnel beyond the five (5) identified within the RFP if determined to be essential. Please confirm.	Key personnel are limited to the 5 positions listed in Section L. The RFP has been appropriately modified to provide additional clarification.
133	If additional Key Personnel are proposed in accordance with L.10 (a)(1) which states, "The Offeror shall propose one individual for all required Key Personnel positions that it considers essential to the successful performance of the contract," how will this impact the pricing evaluation?	Key personnel are limited to the 5 positions listed in Section L. The RFP has been appropriately modified to provide additional clarification.
134	Are there salary caps for Key Personnel?	Please refer to DOE-H-2001 in the final RFP.

135	<p>Section L.10 (a)(1) states, "The Offeror shall propose one individual for all required Key Personnel positions that it considers essential to the successful performance of the contract." and "The Key Personnel designated must include: Project Manager, Director, Operations and Maintenance, Director, Engineering, Director, Environment, Safety and Health Director, Finance/Chief Financial Officer."</p> <p>Based on DOE's 2-hour allocation for the Key personnel to each answer a single question, are the bidders to assume the single questions asked will be complex questions that will require approximately the full 2-hours for the Key personnel to provide their answers?</p>	Further details will be provided when orals are scheduled.
136	<p>For the Oral Presentation, will the time block of two hours be evenly distributed amongst the Key Personnel, i.e., if only the five (5) Key Personnel identified participate, will each have 24 minutes for their single question or will the time be available collectively to the Key Personnel so that is one uses less time the remainder is available to the others?</p>	Further details will be provided when orals are scheduled.
137	<p>Based on the instructions, we assume DOE's intent is to hold the oral presentation in person versus virtual. Is this assumption correct?</p>	The presentations will be held in-person at a TBD location near DOE's office at 900 Commerce Road East, New Orleans, LA 70123.
138	<p>Where will the oral interviews be conducted?</p>	The presentations will be held in-person at a TBD location near DOE's office at 900 Commerce Road East, New Orleans, LA 70123.
139	<p>Please provide a schematic of the room where orals will be held for practice purposes.</p>	DOE does not anticipate providing this information.
140	<p>Section L.11(e)(3) states: "(3) Contracts contained in the Past Performance Information Form shall be the same as those identified under the experience section of the proposal." This RFP does not contain a separate experience section. Please clarify.</p>	There will be no Experience section in the final RFP. RFP has been appropriately modified to provide clarification.
141	<p>Section L.11(f) states: "Performance information. The offeror shall identify problems encountered in performance of these contracts and corrective actions taken by the offeror to resolve those problems. In addition, the offeror may describe any recognized accomplishments the offeror has received on the identified contracts." Is this to be addressed separately within the proposal from the PPRIF? If so, what is the page limitation for responding to this requirement?</p>	It is at the Offeror's discretion. Additional information is provided in L.12(f).
142	<p>Please define what is meant by "contracts", or alternatively expand the instruction to state "contracts, projects, or programs." "Contracts" is not necessarily the best indicator for many commercial experiences. There are frequently multiple purchase orders for a set of work which, combined, comprises a "project" or a "program."</p>	Per the FAR: "Contract means a mutually binding legal relationship obligating the seller to furnish the supplies or services (including construction) and the buyer to pay for them. It includes all types of commitments that obligate the Government to an expenditure of appropriated funds and that, except as otherwise authorized, are in writing. In addition to bilateral instruments, contracts include (but are not limited to) awards and notices of awards; job orders or task letters issued under basic ordering agreements; letter contracts; orders, such as purchase orders, under which the contract becomes effective by written acceptance or performance; and bilateral contract modifications."

143	<p>Section L.11 (g) state: "The offeror shall provide a listing of any contracts of the offeror, subcontractors, or other performing entities that were terminated, including the reasons therefore, within the last five (5) years." This is inconsistent with Section M.6 (f) which states "Contracts of the offeror, to include all members of a teaming arrangement, as defined in FAR 9.601(1), and major subcontractors that were terminated, including the reasons therefore, over the preceding three years." Please advise of what the required time frame is.</p>	<p>RFP has been modified to reflect 5 years.</p>
144	<p>Other recent DOE solitications have only required PPQs in cases "for which no contractor performance data is available in the Contractor Performance Assessment Reporting System (CPARS)." We respectfully request that CESER adopt this standard.</p>	<p>DOE does not anticipate changing this requirement.</p>
145	<p>Section L.11(j) states: "This information is to be provided for those contracts contained in the Past Performance Information Form, in L-6 to Section L." As small businesses participating on a more limited scope may not have this level of detail for their representative past performance, would CESER allow these indicators be provided on a company-wide basis for those small businesses?</p>	<p>DOE is unclear on what is being asked.</p>
146	<p>We recommend that CESER strike the Transition Cost Proposal requirement. Instead, include a cap on the transition cost and that a revised transition plan with the not fee bearing cost included as a deliverable within 30 days of award. Including any cost estimates other than Total Award Fee and Key Personnel Costs provides the incumbent an unfair advantage since its transition costs generally will be lower than any other Offeror.</p>	<p>DOE does not anticipate eliminating the requirement for submitting a Transition Cost Proposal.</p>
147	<p>Escalation of 2.3% was that pre-inflation standard escalation. Recommend that the escalation rate be consistent with the standard for a particular year and not be fixed for the life of the contract. This will make recruiting and retention difficult since it will not keep up with the rising costs.</p>	<p>RFP has been modified to read "For proposal preparation purposes, Offerors shall use an escalation factor for key personnel direct labor costs of up to 3.5% for all fiscal year periods."</p>
148	<p>As the incumbent contractor has a clear advantage in familiarity with the sites, we respectfully request that CESER conduct site visits for all four SPR storage sites, the New Orleans office, and the contracted marine terminals. This is a standard across DOE (NNSA and EM) which promotes fair competition and the spirit of partnering. For a program of this magnitude and national importance that has the potential to span 10 years, it is advantageous to CESER for the prospective Contractors to have as much information as possible in developing their Performance-Based Management approach and solution to ensure success of the program. We request site visits be scheduled as soon as possible and before the Final RFP is issued.</p>	<p>DOE does not anticipate conducting site visits at all sites.</p>
149	<p>While Section L.17 references a site visit, it does not include any reference to separate 1:1 session (30-45 min) for prospective offerors to ask specific questions and ask for clarifications. This is the standard across DoE (NNSA and EM). We respectfully request this be included in the RFP.</p>	<p>DOE does not anticipate holding 1:1 question and answer sessions with prospective offerors.</p>

150	The PPRIF is table format with 8-point Times New Roman headings. Is it acceptable to use a font smaller than 12-point Times New Roman to complete the table?	For any added information, font and size (per DOE-L-2001) regulations must be followed. Additionally, the Offeror may amend the format for Attachments, as long as the exact information, font and size (per DOE-L-2001), and page limitations are followed.
151	The Section L Attachment L-5 Past-Performance Reference Information Form contains a requirement 9c. Environmental Regulator point of contact. We recommend Block 9c be removed or revised for clarification. For Past Performance reference contracts that are not prime contracts (e.g. small business subcontracts in support of a prime contractor) the performing company is likely not a signatory to environmental permits nor directly responsible for the managing the environmental regulatory issues associated with the prime contract.	RFP has been appropriately modified to provide clarification.
152	The Section L Attachment L-5 Past-Performance Reference Information Form contains a requirement 10. Consultants and partners/subcontractors used. We recommend Block 10 be removed or revised for clarification. For large government contracts, such as DOE/NNSA management and operations contracts, there may be hundreds of consultants and subcontractors that are utilized for various scope elements that may not be relevant to this SOW. Should DOE desire to keep Block 10, we recommend additional guidance to limit the consultants and subcontractors to be provided. Alternatively, we believe that the ability to meet Small Business Subcontracting goals would be beneficial discriminator for the government to evaluate.	Information requested on consultants/suncontractors is not intended to be all-inclusive. The offer should determine what relevant information to include. Small Business goals are covered in the questionnaire attachment.
153	The Section L Attachment L-5 Past-Performance Reference Information Form spans three pages. On the third pages is a statement: "Attach additional sheet if necessary (one additional sheet maximum)." Please confirm that the intent is to limit the Attachment L-5 form to four pages.	RFP has been appropriately modified to provide clarification.
154	Box 13 of the PPRIF form contains eight rows of text, of which only one will be applicable. Is it acceptable to delete the remaining unapplicable options from that box to better use the four pages that are available?	RFP has been appropriately modified to provide clarification.
155	The Summary of Key Personnel and Transition Cost Worksheet, Key Personnel Cost identifies five Key Personnel positions. The Attachment L-10 has four lines to insert Key Personnel Direct Labor Costs. Is the Government looking to have all five Key Personnel costs shown separately in this table? If so, will a fifth line be added to include all five Key Personnel cost line items?	RFP has been appropriately modified to provide clarification.
156	If additional Key Personnel are proposed in accordance with L.10 (a)(1) which states, "The Offeror shall propose one individual for all required Key Personnel positions that it considers essential to the successful performance of the contract," should we add additional lines to the Attachment L-10?	RFP has been appropriately modified to provide clarification.

157	<p>It was recently announced that DOE would be rolling out Artificial Intelligence (AI) as a means of evaluating proposal and that this was to begin with CESER. Is the SPR proposal anticipated to be evaluated via AI? How is AI going to be used? Is it only with respect to compliance or will it be used to subjectively judge proposal qualities? Do we know where the information gleaned via an AI evaluation will be replicated (i.e., is there a chance that team intellectual materials will be replicated offshores in other countries through the AI evaluation?) How will AI perceive and interpret graphics? What implications should we be aware of as we prepare our proposals?</p>	<p>DOE does not anticipate using AI to evaluate proposals related to this solicitation.</p>
158	<p>Section M.5(d) states, "More relevant past performance information as well as more recent past performance information may be given greater consideration." Based on "greater consideration," are we concerned that this gives the incumbent unfair advantage since the most relevant past performance is that of the SPR itself. In the interest of fair competition, we recommend that all past performance be given equal consideration.</p>	<p>DOE does not anticipate changing this language.</p>
159	<p>What is meant by: "<i>The Government will determine the most probable cost for the Offeror's proposed key personnel costs and transition costs</i>"? If this is accurate, what does the estimate provided in Volume III do? Will CESER unilaterally change our estimate? We recommend striking this sentence or explaining in greater detail what the implications of this action are.</p>	<p>Please refer to FAR 15.404-1(d) for further details on probable cost.</p>
160	<p>Transition activities and their associated costs are part of the assessment. We recommend not including Transition activities and their associated costs (see L.12.(d)). Including any cost estimates other than Total Award Fee, Key personnel Costs provides the incumbent an unfair advantage since its transition costs will generally be lower than any other offeror. Only assess cost associated with Total Award Fee and Key Personnel Costs.</p>	<p>DOE does not anticipate eliminating the requirement for submitting a Transition Cost Proposal.</p>

161	<p>We noticed some inconsistencies within the naming conventions and numbering for Attachments within Section L. These seem to be clerical errors. We wanted to bring them to your attention for resolution within the Final RFP.</p> <ul style="list-style-type: none"> · Section L.10 (a) (2) Resume refer to the key personnel resume format shown in Attachment L-4; however, the Resume Format is Attachment L-3. · Section L.10 (a) (3) Letter of Commitment refers the Letter of Commitment as Attachment L-5; however, the Resume Format is Attachment L-3. · Section L.11.(g) Terminated Contracts text refers to the "Terminated Contracts," yet Attachment L-9 in not referenced in this section. Attachment L-9 is titled: "List of Contracts Terminated for Default or Convenience," however, the footer on the Attachment L-9 page is incorrectly labelled as Section L, Attachment L-8, Page 1. · Section L.11.(h) Past Performance Questionnaire refers to the Past Performance Questionnaire as Attachment L-7; however, the Past Performance Questionnaire is Attachment L-6. · Section L.11.(h) Past Performance Questionnaire refers to the Cover Letter as Attachment L-8; however, the Past Performance Questionnaire cover letter is Attachment L-7. · Section L.11.(h) Past Performance Questionnaire refers to Past Performance Information Form as Attachment L-6; however, the Past Performance Reference Information Form is Attachment L-5 and includes Reference in its title. · Section L.11.(j) ESH&Q Past Performance Information refers to the ESH&Q Past Performance Indicators form as Attachment L-9; however, the ESH&Q Past Performance Indicators form is Attachment L-8 and is titled "Environment, Safety, Health and Quality (ESH&Q) Past Performance Information Form" instead. · Section L.11.(j) ESH&Q Past Performance Information refers to Past Performance Information Form as Attachment L-6; however, the Past Performance Reference Information Form is Attachment L-5 and includes Reference in its title. · Section L Attachment L-3 Resume Format refers the Letter of Commitment as Attachment L-5; however, the Letter of Commitment is Attachment L-4. 	<p>RFP has been appropriately modified to provide clarification.</p>
162	<p>In order for offerors to deliver a responsive and thorough proposal, we request that the government allow offerors 60 days after issuance of the RFP for submittal of proposals.</p>	<p>Noted.</p>
163	<p>Will the government please clarify what constitutes an original signature? Can offerors use DocuSign or something similar?</p>	<p>Please refer to FAR 2.101 for guidance. RFP has been appropriately modified to provide clarification.</p>

164	The DRFP does not indicate if subcontractors are subject to responding to Section K and/or the OCI clause/form in Section K. Will DOE require this from subcontractors or others? Will the government please clarify the requirements?	RFP has been appropriately modified to provide clarification.
165	Will the government please revise (5) Page Margins to include page numbers as allowable within the margins?	Page numbers are allowed within the margins.
166	Will the government please eliminate the requirement for a fax number?	RFP has been appropriately modified to provide clarification.
167	It is unclear if offerors are allowed to propose individuals not included in this list of key positions. Section L seems to indicate additional keys are permitted. Section M indicates they are not. Will the government please revise for clarity?	Key personnel are limited to the 5 positions listed in Section L. The RFP has been appropriately modified to provide additional clarification.
168	Will the government please clarify the page limit on PPIFs? In the interest of providing Offerors sufficient space to provide the required information for their projects, we suggest that the government set the page limit on PPIFs to six pages or more.	RFP has been appropriately modified to provide clarification.
169	S5 asks for "Case rate for Days Away, Restricted, or Transferred (DART) cases per 200,000 hours worked and identify the total number of hours worked" and S6 asks for "Days rate for Days Away, Restricted, or Transferred (DART) cases per 200,000 hours worked and identify the total number of hours worked." Is this intentional? Will the government please eliminate S5, as the Total Recordable Case is covered in S7?	DOE does not anticipate making the requested change.
170	Item 10 states "Insert names and phone numbers of consultants and partners/subcontractors used." This list could consume a lot of space in existing format under current page limits. Will the government please set a threshold for contract value for subcontractors that must be listed?	Information requested on consultants/subcontractors is not intended to be all-inclusive. The offer should determine what relevant information to include.
171	Will the government please clarify that it's acceptable to modify the form as long as the instructions in each block and order of blocks remain intact?	RFP has been appropriately modified to provide clarification.
172	Section L states, "The offeror shall only provide past performance information for contracts that are currently being performed for at least six (6) months prior to the proposal due date and/or for contracts that were completed within the last five (5) years from the date proposals are due." Section M states, "DOE will evaluate past performance information for contracts that are currently being performed and/or for contracts that were completed within the last three years from the final solicitation issuance date." Will the government please revise Section M to align with Section L, indicating within the last five years?	RFP has been modified to reflect 5 years.

173	Will the government please remove requirement for fax numbers?	RFP has been appropriately modified to provide clarification.
174	Will the government please clarify the preferred point size for PPIFs?	RFP has been appropriately modified to provide clarification.
175	Section L states, “(3) Contracts contained in the Past Performance Information Form shall be the same as those identified under the experience section of the proposal.” There is no experience section, however. Will the government please delete this sentence?	RFP has been appropriately modified to provide clarification.
176	L.11.c asks the offeror to “identify problems encountered in performance of these contracts and corrective actions taken by the offeror to resolve those problems” and states that the offeror “may describe any recognized accomplishments the offeror has received on the identified contracts.” It’s unclear whether DOE would prefer this included in a separate section or in the PPIF. We interpret that this information is to be a separate section and not included in the PPIF. Is that correct?	It is at the Offeror’s discretion. Additional information is provided in L.12(f).
177	L.11.g asks for a list of terminated contracts in the past five years, while M.5.f asks for terminated contracts in the preceding three years. Will the government please align L and M for clarity, allowing for five years?	RFP has been modified to reflect 5 years.
178	The form states: “Each member of Offeror’s team shall provide a complete response to the following Environment, Safety, Health and Quality (ESH&Q) Past Performance Information for each of the three contracts for the following five periods: Calendar Year Year-to-Date (YTD), 2022, 2021, 2020, and 2019.” In some instances, companies do not track safety statistics at a project level because their information flows up to the corporate group for reporting. Would DOE accept corporate-level DART, TRC, and related information in those instances? Will the government please clarify that corporate-level information will be accepted in cases where project-level information is not tracked?	In cases where project-level information was not tracked, DOE will evaluate corporate-level information. Additional information is provided in L.12(d).
179	Will the government please provide Contract Section J and SPR Level I Technical and Performance Criteria (October 2004), SPR Level II Performance Criteria (August 2008) & SPR Level III Design Criteria (February 2022)?	To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recomplete Reading Room.
180	Will the government please provide an anticipated acquisition schedule?	RFP has been appropriately modified to provide clarification.

181	<p>If so, can the government please include it in section C.4? If not, can the government please provide details on how they intend to contract LE2 activities moving forward and what role the awardee will be required to fill?</p>	<p>Please refer to Section C - Performance Work Statement of the final RFP for additional details.</p>
182	<p>Will the government please provide at a minimum the following documents in the reading room:</p> <ul style="list-style-type: none"> •Current Annual Operating Plan and FY24 AOP •All SPR documents incorporated by reference in the M&O contract •Recent Project Review and Program Review briefing materials •Latest WADs •Latest PEMP •DOE/SPR organization charts •Incumbent contractor’s organization charts •Drawdown Management Plan •Drawdown Implementation Plan 10-Year Site Plan •Information Systems Long-range Plan <p>Current small business goals and current subcontracted dollars</p>	<p>To the extent deemed appropriate, DOE will add relevant documents to the SPR M&O Recompete Reading Room.</p>
183	<p>Does DOE prefer three PPIF projects from each subcontractor, or up to three projects from each subcontractor? Will the government please clarify that up to three are acceptable?</p>	<p>RFP has been modified to allow for "up to" 3 contracts for each other performing entities.</p>
184	<p>The DRFP requests that a separate Past Performance Questionnaire shall be requested from both the technical and contracting contacts for each contract. Some project sites prefer to have one POC handle all questionnaires. Would the government please consider only requiring one past performance questionnaire for each PPIF?</p>	<p>DOE does not anticipate changing this requirement.</p>
185	<p>There is an overlap between the requested management approach factor and the technical approach element. The criterion should more clearly distinguish between the management approach for the contract as a whole and the technical approach for performing the PWS elements. Will the government please revise the draft RFP as shown in the attachment to these questions? See attached alternatives</p>	<p>RFP has been appropriately modified to provide clarification.</p>

186	<p>The need for the staffing plan referenced in the Organization element is questionable. This is not a start-up effort, but rather one involving transition of an incumbent workforce. Also, the on-going goal of “attracting and retaining a competent workforce” would be part of the Management and Technical Approach for the HR PWS element. Other aspects of the Organization element also seem to be redundant or overlap The Management and Technical Approach criterion. Suggest DOE substitute the language used in the 2012 SPR RFP: “DOE will evaluate the Offeror’s rationale for the proposed organizational structure for its providing an effective and efficient structure for the successful accomplishment of the work to be performed under the contract. DOE will evaluate the: organizational chart; rationale for organizational structure, including proper balance while promoting organizational efficiencies; roles and responsibilities and lines of authority; corporate officials and board of directors, including corporate oversight, corporate assurances, and resource commitments; teaming agreements; major subcontractors; features and benefits of the proposed organization; and organizational responsibilities.” See attached alternatives</p>	<p>DOE does not anticipate changing this requirement.</p>
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